

The Defense Management Institute (DMI) was established by the Performance Improvement Officer/Director of Administration and Management (PIO/DA&M) for the Department of Defense (DOD) and is operated by the Institute for Defense Analyses (IDA). DMI is a non-partisan research organization committed to bridging public and private sector efforts to improve the management, organization, performance improvement and enterprise business operations of the DOD. DMI organizes the practice of “defense management” into the following eight pillars: Management and Governance, Organization and Alignment, Resourcing and Financial Management, Acquisition, Healthcare, Logistics, Data and Information Technology, and Human Resources.

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Articles published by the media since our last issue

Management & Governance

DOD reviews participation in all think-tank events after pulling officials from Aspen Forum (*Inside Defense*); **Pentagon halts participation in research, think tank events** (*The Hill*); **Pentagon suspends participation in think tank events** (*Politico*)

The Department of Defense (DOD) is halting the participation of its officials in research and think tank events, for now, according to a new directive issued last week.

DOD instruction on joint basing operations (*Inside Defense*)

The July 28, 2025 [Defense Department instruction](#) "establishes policy, assigns responsibilities, and provides procedural direction for the sustained operations of and provision of installation management and support functions (ISFs) at joint bases (JBs) and the joint region (JR)."

DOD Establishes Policy for AI Use in Public Affairs Activities (*ExecutiveGov*)

The Department of Defense has released an instruction establishing policy, outlining responsibilities and providing procedures for the appropriate [use of artificial intelligence tools in performing DOD public affairs](#) activities.

July Update: Enforcement of DOJ Data Security Program Set to Begin July 9 (*Wiley*)

The U.S. Department of Justice (DOJ) is set to enforce its sweeping new rule on certain U.S. data transactions with countries of concern and covered persons as of July 9, 2025. The [new rule](#) regarding “Preventing Access to U.S. Sensitive Personal Data and Government-Related Data by Countries of Concern or Covered Persons” (Rule) – which is being referred to by the DOJ as the Data Security Program (DSP) – imposes strict prohibitions on certain data transfers outside the U.S., as well as detailed privacy, cybersecurity, and data governance restrictions on a broader set of transactions outside the U.S.

Walls, Bridges, or Fortresses? Comparing Data Security Governance in China, U.S. and EU (*China US Focus*)

Data security governance has become a global priority amid rising competition over data resources, with the U.S., EU, and China adopting distinct models: the U.S. favors a market-driven, security-conscious approach with public-private cooperation; the EU relies on strict regulatory frameworks like the GDPR;

and China enforces centralized, party-led oversight. Despite their differences, all three aim to strengthen data security within their respective systems.

Organization & Alignment

Aligning Global Military Posture with U.S. Interests *(Defense Priorities)*

The Pentagon should revise the U.S. global military posture to be consistent with protecting vital national interests based on a grand strategy of realism and restraint. This will mean reducing the size of the military footprint in certain regions and changing the mix and location of military forces in others.

Resourcing & Financial Management

DOD may be missing out on millions due from companies for satellite launches, audit finds *(Stars and Stripes)*

The Defense Department must do a better job of recouping costs from companies that use its facilities to launch satellites into space, a congressional watchdog agency said in a recent [report](#).

Hill leaders seek Pentagon's \$150B spending plan, send 'guidance' tables to direct funds *(Inside Defense)*

The chairmen of the House and Senate Armed Services committees, in a bid to maintain oversight of the \$150 billion poised to be injected into the Defense Department via a recently passed budget reconciliation bill, have [sent the Pentagon new programmatic guidance tables](#) showing congressional intent and want to see DOD's own detailed spending plan by Aug. 22, according to documents obtained by *Inside Defense*.

Air Force submits whopping \$9.9 billion unfunded priorities list with \$4.1 billion for munitions procurement *(Inside Defense)*

The Air Force has sent Congress a \$9.9 billion unfunded priorities list for fiscal year 2026, with nearly half of that request focusing on bolstering the service's munitions inventory, [according to documents](#) obtained by *Inside Defense*.

EUCOM's unfunded list surges by more than \$1B, highlighting needs of European allies *(Inside Defense)*

U.S. European Command has sent Congress a \$1.6 billion unfunded priorities list, a major increase from the \$141 million UPL it submitted last year, reflecting a significant surge in unmet requirements, including those intended to bolster U.S. allies, according to a [previously unreported document](#) obtained by *Inside Defense*.

Acquisition

DOD Seeks to Deliver Innovative Capability at Speed, Scale *(Department of Defense)*

The Defense Department is at a critical juncture. It must transform how it delivers integrated capabilities to warfighters with speed, scale and operational relevance, said Michael P. Duffey, undersecretary of defense for acquisition and sustainment, who testified today at a House Armed Services Committee hearing on acquisition reform.

Going Far, Together: U.S. and UK Collaboration Promotes CBRN Deterrence *(US Army)*

When solving complex problems, attempting to "go it alone" guarantees a lack of the resources and support necessary to achieve meaningful and lasting solutions. This is why partnerships are crucial to the success of any formidable effort, including a nation's security strategy and ability to defend against chemical, biological, radiological, and nuclear (CBRN) threats.

House panel advances DOD policy bill with sweeping acquisition reforms *(Military Times)*

House Armed Services Committee members passed their initial draft of the annual defense authorization bill on 15 July after a day of debates regarding potential censures of Pentagon leadership and President Donald Trump's national security policies, with Republicans ultimately rejecting any Democratic-led reprimands.

DOD releases RFI seeking feedback on revamping acquisition processes, as CMMC rulemaking continues *(Inside Defense)*

The Pentagon is asking for stakeholder feedback on plans to modernize the Defense Department's acquisition processes under President Trump's mandate to expedite the adoption of commercial solutions and support small businesses, as work continues to finalize a major cyber certification initiative.

House leaders aim to replace rather than fix DoD acquisition system *(Federal News Network)*

The top Republican and Democrat on the House Armed Services Committee say making DoD acquisition less risk-averse will be a big focus of this year's NDAA.

Army's acquisition shops shakeup not 'finalized,' decision expected in weeks *(Breaking Defense)*

"All of this still needs to be briefed to the Army senior leaders. ... We still need to do Congressional engagements... to address some of these concerns, and then we'll finally roll that out," said Army spokesman Steven Warren.

MITRE Offers Recommendations for Enhanced Defense Acquisitions With Allies *(ExecutiveGov)*

MITRE has called for the federal government to modernize defense acquisition and strengthen supply chains by cooperating with international partners and allies. The not-for-profit organization said its white paper, published Thursday, offers [12 tangible steps to accelerate acquisition reform](#) at the Department of Defense.

House Defense Modernization Caucus pushes authority and acquisition reforms for fiscal 2026 *(Defense Scoop)*

The caucus secured multiple provisions in the HASC draft of the National Defense Authorization Act for fiscal 2026.

House Begins Drafting DoD Bill with Impact on Acquisition Employees, Other Civilians *(FedWeek)*

The House Armed Services Committee has started drafting the annual DoD authorization bill with the intent of including language from a recently introduced bipartisan measure affecting employees involved with acquisition.

Healthcare

DOD Launching New Authentication System To Replace DS Logon *(TRICARE.mil)*

Over the next 18 months, the Defense Department will replace the legacy DS Logon system, which authenticates users onto more than 200 DOD and Veterans Affairs websites, with a more modern and flexible system called myAuth.

Medical Rodeo: Vital to Providing Medically Ready and Ready Medical Forces *(TRICARE.mil)*

Andrew Rader Army Health Clinic, at Joint Base Myer-Henderson Hall, Virginia, hosted its monthly, walk-in health readiness rodeo designed to “enable the readiness of our joint force,” said U.S. Army Sgt. 1st Class Matthew Matak, the clinic’s senior enlisted leader. The rodeo was held on July 18, 2025.

A Time-Honored Tradition: Leadership Transitions at Naval Medical Forces Pacific *(US Navy Medicine)*

U.S. Navy Rear Adm. Guido Valdes relinquished command to U.S. Navy Rear Adm. Kevin Brown as commander of Naval Medical Forces Pacific and director of the Defense Health Network – Pacific Rim during a change of command ceremony at Naval Medical Center San Diego.

Holloman AFB medics enhance fitness and expeditionary capabilities in Medic-X exercise *(US Air Force)*

The medics of the 49th Medical Group added a new layer of depth to their monthly training day by incorporating field tactics and wartime medical practice in a Medic-X exercise on July 16.

Lawmakers push to eliminate TRICARE premiums for dependents under 26 *(Federal News Network)*

A bipartisan group of congressional lawmakers wants to bring TRICARE in line with most civilian health insurance plans by allowing military dependents to remain on their parents’ coverage until age 26 without paying additional premiums.

Why the industry needs a new vision for unified cyber defense *(HealthData Management)*

Point defense strategies create a disjointed defensive posture, indicating the need for a cyber command center.

Logistics

DSCC, DLA Land and Maritime welcomes new commander *(Defense Logistics Agency)*

Navy Rear Adm. Julie Treanor assumed command of Defense Logistics Agency Land and Maritime during a ceremony July 28 at the Defense Supply Center Columbus, taking over from acting commander Kenneth Watson, who will continue in his role as deputy commander.

Senior logisticians discuss Navy’s Combat Surge Ready initiative, supply chain *(Defense Logistics Agency)*

Defense Logistics Agency and U.S. Navy senior logisticians are working together to provide seamless logistical support by prioritizing requirements, overcoming supply chain challenges, and driving transformational change.

U.S. Northern Command seeks rapid investment in AI and border technology *(Inside Defense)*

U.S. Northern Command has identified more than \$35 million in unbudgeted “priority” funding to jump-start artificial intelligence initiatives and surveillance improvements along the U.S.-Mexico border, according to a memo and accompanying justification documents obtained by Inside Defense. The largest share -- \$6.5 million -- is intended to deploy the AI platform itself, giving analysts access to dashboards that automatically fuse data from sensor feeds, logistics networks and mission planning systems. NORTHCOM claims the platform would dramatically reduce response times and help identify threats more quickly.

Data & Information Technology

The Next AI Wave Requires Stronger Cyber Defenses, Data Management *(Gov CIO Media & Research)*

IT officials warn of new vulnerabilities posed by AI as agencies continue to leverage the tech to boost operational efficiency.

DOD Accelerates Software Modernization with Agile DevSecOps Push *(Gov CIO Media & Research)*

The Pentagon's software implementation plan tackles cultural hurdles and integrates security early to deliver critical capabilities faster.

Balancing Innovation & Trust: How Enterprises Can Navigate AI-Driven Database Management

(Solutions Review)

As AI continues to transform the way databases are deployed, optimized, and managed, organizations face a critical crossroads: how to embrace innovation without compromising trust.

Anthropic, Google, OpenAI and xAI granted up to \$200 million for AI work from Defense Department

(CNBC)

The U.S. Department of Defense on 14 July said it's granting contract awards of up to \$200 million to several AI companies.

Future of Advana data platform unclear as Pentagon halts AI multiple award contract *(Defense Scoop)*

Pentagon leadership recently paused the Chief Digital and AI Office's program to re-compete a high-dollar contract for its widely used enterprise data and analytics platform, Advana, according to a special notice that terminates an associated market research effort. "This draft solicitation has been canceled as the Advancing Artificial Intelligence Multiple Award Contract (AAMAC) program is currently on hold," officials wrote in the [contracting document](#) published Wednesday.

US Central Command hires new chief data officer *(Defense Scoop)*

Cyrus Jabbari is the new CDO at the combatant command that oversees American military operations in the Middle East.

Microsoft ends use of China-based engineers to patch DOD systems *(Nextgov)*

The move comes after a [ProPublica report](#) highlighted a Microsoft program that allows foreign engineers to indirectly interact with U.S. military systems through American "escort" intermediaries.

Clearwater taps Google Threat Intelligence to boost cyber defense for healthcare, defense sectors

(Industrial Cyber)

Clearwater, a provider of cybersecurity and compliance solutions for the healthcare industry, announced a collaboration with Google Cloud to integrate Google Threat Intelligence (including Mandiant, VirusTotal, and Google) with Clearwater's 24x7 Managed Security Services and Security Operations Center (SOC). The solution delivers real-time, actionable insights to proactively defend against advanced cyber threats, further helping to protect Clearwater's growing list of healthcare clients, as well as the defense industrial base clients served by its Redspin division.

Defense Department will continue providing critical weather satellite data to NOAA *(ABC News)*

A little over a month since the National Oceanic and Atmospheric Administration (NOAA) announced that it and the National Weather Service (NWS) would no longer be receiving critical satellite weather data used in forecasting hurricanes, the Department of Defense now says it will continue to provide the agencies information from the Special Sensor Microwave Imager Sounder (SSMIS).

Data Won't Solve Everything, But It Will Help *(AFCEA)*

Interdepartmental data-sharing could be a game-changer for the future of the maritime industrial base workforce.

France faces largest cyberattack in history – secret defense data falls into the hands of hackers *(Telegrafi)*

France has been hit by an unprecedented cyberattack on its defense sector, where extremely sensitive data related to national security has been compromised.

Human Resources

State Department lays off 1,350 employees *(Defense One)*

The department says the cuts are needed to tame bureaucracy. Critics say they will weaken U.S. strength at a critical time.

Risk Management

Boeing pumps the brakes on defense losses *(Inside Defense)*

Boeing's defense division turned a profit in the second quarter of this year, the company revealed today, a marked shift after it has consistently taken on significant charges in previous quarters. "Our renewed efforts around baseline and risk management of these programs are producing early results," CEO Kelly Ortberg told investors in a call to discuss Boeing's earnings results. "We have a lot of work to get these programs through the development phase, but I do like the direction we're headed."

Watchdog urges Pentagon to tackle foreign dependency risks in defense supply chains *(Inside Defense)*

A new government watchdog report reveals the Defense Department is aware of immediate steps to identify and address threats from foreign influence in critical defense supply chains but has yet to implement or strategize on them. The [Government Accountability Office reported on July 24](#) that although the Defense Department is working to improve its ability to identify supply chain risks from reliance on foreign sources -- ranging from raw materials to manufacturing and components -- these efforts remain too narrow, uncoordinated, and limited in scope.

Performance Management

None this month

New Documents

- [DOD Instruction 4165.73 – Joint Basing Operations](#) (Department of Defense)
- [DOD Instruction 5400.19 – Public Affairs Use of Artificial Intelligence](#) (Department of Defense)
- [CANCELED: Advancing Artificial Intelligence Multiple Award Contract](#) (SAM.gov)

New CRS Reports

- [Multiyear Procurement \(MYP\) and Block Buy Contracting in Defense Acquisition: Background and Issues for Congress](#) (Jul. 10)
- [2025 Army Transformation Initiative \(ATI\) Force Structure and Organizational Proposals: Background and Issues for Congress](#) (Jul. 22)
- [Artificial Intelligence and Derivatives Markets: Policy Issues](#) (Jul. 25)

New GAO Reports

- [Defense Industrial Base—Actions Needed to Address Risks Posed by Dependence on Foreign Suppliers](#) (GAO-25-10783)
- [Information Technology—Agencies Need to Plan for Modernizing Critical Decades-Old Legacy Systems](#) (GAO-25-107795)

- [National Security Space Launch—Increased Commercial Use of Ranges Underscore Need for Improved Cost Recovery](#) (GAO-25-107228)